| ARMY                           | <u>1994</u> | <u> 1995</u> | 1996   | <u> 1997</u> | <u>1998</u> | 1999     | TOTAL<br>1994-1999 |
|--------------------------------|-------------|--------------|--------|--------------|-------------|----------|--------------------|
| One-Time Implementation Costs: |             | <u> </u>     |        |              |             |          |                    |
| Military Construction          | 11.751      | 63.368       | 12.922 | -            | 3.181       | -        | 91.222             |
| Family Housing - Construction  | -           | -            | -      | -            | -           | -        | -                  |
| - Operations                   | -           | -            | -      | -            | -           | -        | -                  |
| Environmental                  | 11.070      | 17.245       | 23.921 | 14.042       | 15.050      | 5.819    | 87.147             |
| Operations & Maintenance       | 11.170      | 42.929       | 25.309 | 11.913       | 0.453       | -        | 91.774             |
| Military Personnel - PCS       | -           | -            | -      | -            | -           | -        | -                  |
| Other                          | 2.416       | 6.181        | 6.133  | -            | 0.079       | -        | 14.809             |
| Homeowners Assistance Program  | -           | -            | -      | -            | -           | -        | -                  |
| Commission Expenses            | -           | -            | -      | -            | -           | -        | -                  |
| Total One-Time Costs           | 36.407      | 129.723      | 68.285 | 25.955       | 18.763      | 5.819    | 284.952            |
| Estimated Land Revenues        | -           | (0.715)      | -      | -            | (0.046)     | (0.037)  | (0.798)            |
| Budget Request                 | 36.407      | 129.008      | 68.285 | 25.955       | 18.717      | 5.782    | 284.154            |
| Funded Outside of the Account: |             |              |        |              |             |          |                    |
| Military Construction          | -           | -            | -      | -            | -           | -        | -                  |
| Family Housing                 | -           | -            | -      | -            | -           | -        | -                  |
| Environmental                  | -           | -            | -      | -            | -           | -        | -                  |
| Operations & Maintenance       | 11.059      | 1.069        | 2.676  | 4.959        | 2.597       | 0.229    | 22.589             |
| Other                          | -           | 2.113        | 0.384  | 0.919        | 0.061       | -        | 3.477              |
| Homeowners Assistance Program  | 0.014       | -            | -      | -            | -           | -        | 0.014              |
| Total Outside of the Account   | 11.073      | 3.182        | 3.060  | 5.878        | 2.658       | 0.229    | 26.080             |
| Savings:                       |             |              |        |              |             |          |                    |
| Military Construction          | 12.750      | -            | -      | -            | -           | -        | 12.750             |
| Family Housing - Construction  | -           | -            | -      | -            | -           | -        | -                  |
| - Operations                   | (1.282)     | (5.280)      | -      | -            | 0.409       | 1.668    | (4.485)            |
| Operations & Maintenance       | (0.572)     | 3.684        | 19.902 | 47.739       | 59.677      | 64.565   | 194.995            |
| Military Personnel             | -           | -            | -      | -            | -           | -        | -                  |
| Other                          | -           | -            | 0.418  | 0.790        | 0.930       | 1.494    | 3.632              |
| Total Savings                  | 10.896      | (1.596)      | 20.320 | 48.529       | 61.016      | 67.727   | 206.892            |
| Net Implementation Costs       |             |              |        |              |             |          |                    |
| Less Estimated Land Revenues:  | 36.584      | 133.786      | 51.025 | (16.696)     | (39.641)    | (61.716) | 103.342            |

| NAVY                           | 1994    | 1995      | 1996      | 1997      | 1998      | 1999        | TOTAL<br>1994-1999 |
|--------------------------------|---------|-----------|-----------|-----------|-----------|-------------|--------------------|
| One-Time Implementation Costs: | 1334    | 1995      | 1330      | 1331      | 1330      | 1333        | 1334-1333          |
| Military Construction          | 272.422 | 532.611   | 727.964   | 216.969   | 124.445   | 18.800      | 1,893.211          |
| Family Housing - Construction  |         | -         | 10.300    | -         | -         | -           | 10.300             |
| - Operations                   | -       | _         | -         | _         | _         | _           | -                  |
| Environmental                  | 152.120 | 200.222   | 136.334   | 218.068   | 196.189   | 152.724     | 1,055.657          |
| Operations & Maintenance       | 315.334 | 667.008   | 621.452   | 223.097   | 150.308   | 71.795      | 2,048.994          |
| Military Personnel - PCS       | 11.984  | 21.000    | 11.703    | 14.682    | 9.472     | 17.734      | 86.575             |
| Other                          | 32.604  | 18.255    | 6.577     | 4.267     | -         |             | 61.703             |
| Homeowners Assistance Program  | -       | -         | -         | -         | -         | -           | -                  |
| Commission Expenses            | -       | -         | -         | -         | -         | -           | -                  |
| Total One-Time Costs           | 784.464 | 1,439.096 | 1,514.330 | 677.083   | 480.414   | 261.053     | 5,156.440          |
| Estimated Land Revenues        | -       | (2.578)   | -         | -         | (0.051)   | -           | (2.629)            |
| Budget Request                 | 784.464 | 1,436.518 | 1,514.330 | 677.083   | 480.363   | 261.053     | 5,153.811          |
| Funded Outside of the Account: |         |           |           |           |           |             |                    |
| Military Construction          | -       | -         | -         | -         | -         | -           | -                  |
| Family Housing                 | -       | -         | -         | -         | -         | -           | -                  |
| Environmental                  | -       | -         | -         | -         | -         | -           | -                  |
| Operations & Maintenance       | -       | -         | -         | -         | -         | -           | -                  |
| Other                          | -       | -         | -         | -         | -         | -           | -                  |
| Homeowners Assistance Program  | -       | -         | -         | -         | -         | -           | -                  |
| Total Outside of the Account   | -       | -         | -         | -         | -         | -           | -                  |
| Savings:                       |         |           |           |           |           |             |                    |
| Military Construction          | 38.860  | 29.580    | 75.044    | 39.052    | 13.948    | 20.602      | 217.086            |
| Family Housing - Construction  | 7.360   | -         | 11.600    | -         | -         | 37.100      | 56.060             |
| - Operations                   | 0.757   | 7.633     | 15.464    | 29.814    | 49.609    | 48.986      | 152.263            |
| Operations & Maintenance       | 46.872  | 94.515    | 360.911   | 539.596   | 677.959   | 731.553     | 2,451.406          |
| Military Personnel             | 6.485   | 55.706    | 96.796    | 190.882   | 281.139   | 315.852     | 946.860            |
| Other                          | 2.941   | 15.114    | 120.198   | 186.012   | 201.716   | 205.741     | 731.722            |
| Total Savings                  | 103.275 | 202.548   | 680.013   | 985.356   | 1,224.371 | 1,359.834   | 4,555.397          |
| Net Implementation Costs       |         |           |           |           |           |             |                    |
| Less Estimated Land Revenues:  | 681.189 | 1,233.970 | 834.317   | (308.273) | (744.008) | (1,098.781) | 598.414            |

| AIR FORCE                      | 1994        | 1995    | 1996    | 1997      | 1998     | 1999      | TOTAL<br>1994-1999 |
|--------------------------------|-------------|---------|---------|-----------|----------|-----------|--------------------|
| One-Time Implementation Costs: | <del></del> |         | <u></u> |           |          | <u> </u>  |                    |
| Military Construction          | 120.577     | 131.566 | 51.855  | 24.691    | 2.007    | -         | 330.696            |
| Family Housing - Construction  | 0.511       | -       | -       | 14.929    | 46.010   | -         | 61.450             |
| - Operations                   | -           | -       | -       | -         | -        | -         | -                  |
| Environmental                  | 86.429      | 107.452 | 33.674  | 30.150    | 147.161  | 99.899    | 504.765            |
| Operations & Maintenance       | 60.395      | 12.574  | 92.318  | 43.958    | 32.397   | 31.618    | 273.260            |
| Military Personnel - PCS       | 0.740       | 5.355   | 0.006   | -         | -        | -         | 6.101              |
| Other                          | 1.164       | 0.301   | 0.594   | -         | -        | -         | 2.059              |
| Homeowners Assistance Program  | -           | -       | -       | -         | -        | -         | -                  |
| Commission Expenses            | -           | -       | -       | -         | -        | -         | -                  |
| Total One-Time Costs           | 269.816     | 257.248 | 178.447 | 113.728   | 227.575  | 131.517   | 1,178.331          |
| Estimated Land Revenues        | -           | -       | -       | -         | -        | -         | -                  |
| Budget Request                 | 269.816     | 257.248 | 178.447 | 113.728   | 227.575  | 131.517   | 1,178.331          |
| Funded Outside of the Account: |             |         |         |           |          |           |                    |
| Military Construction          | -           | -       | -       | -         | -        | -         | -                  |
| Family Housing                 | -           | -       | -       | -         | -        | -         | -                  |
| Environmental                  | -           | -       | -       | -         | -        | -         | -                  |
| Operation & Maintenance        | -           | -       | -       | -         | -        | -         | -                  |
| Other                          | -           | -       | -       | -         | -        | -         | -                  |
| Homeowners Assistance Program  | 5.079       | 71.650  | -       | -         | -        | -         | 76.729             |
| Total Outside of the Account   | 5.079       | 71.650  | -       | -         | -        | -         | 76.729             |
| Savings:                       |             |         |         |           |          |           |                    |
| Military Construction          | 3.850       | 14.850  | 5.890   | 26.400    | 12.600   | 25.430    | 89.020             |
| Family Housing - Construction  | -           | -       | -       | -         | -        | -         | -                  |
| - Operations                   | -           | -       | -       | -         | -        | -         | -                  |
| Operations & Maintenance       | 8.640       | 19.630  | 52.700  | 99.510    | 111.420  | 113.860   | 405.760            |
| Military Personnel             | -           | 24.840  | 113.380 | 153.370   | 156.620  | 160.140   | 608.350            |
| Other                          | -           | -       | -       | -         | -        | -         | -                  |
| Total Savings                  | 12.490      | 59.320  | 171.970 | 279.280   | 280.640  | 299.430   | 1,103.130          |
| Net Implementation Costs       |             |         |         |           |          |           |                    |
| Less Estimated Land Revenues:  | 262.405     | 269.578 | 6.477   | (165.552) | (53.065) | (167.913) | 151.930            |

| DEFENSE LOGISTICS AGENCY       |             |             |             |             |             |             | TOTAL            |
|--------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|------------------|
|                                | <u>1994</u> | <u>1995</u> | <u>1996</u> | <u>1997</u> | <u>1998</u> | <u>1999</u> | <u>1994-1999</u> |
| One-Time Implementation Costs: |             |             |             |             |             |             |                  |
| Military Construction          | -           | 14.068      | -           | 37.650      | -           | -           | 51.718           |
| Family Housing - Construction  | -           | -           | -           | -           | -           | -           | -                |
| - Operations                   | -           | -           | -           | -           | -           | -           | -                |
| Environmental                  | 1.950       | 10.798      | -           | 14.043      | 2.098       | 0.645       | 29.534           |
| Operations & Maintenance       | 19.300      | 30.101      | -           | 27.204      | 6.832       | 4.670       | 88.107           |
| Military Personnel - PCS       | -           | -           | -           | -           | -           | -           | -                |
| Other                          | -           |             | -           | -           | -           | -           | -                |
| Homeowners Assistance Program  | -           | -           | -           | -           | -           | -           | -                |
| Commission Expenses            | -           | -           | -           | -           | -           | -           | -                |
| Total One-Time Costs           | 21.250      | 54.967      | -           | 78.897      | 8.930       | 5.315       | 169.359          |
| Estimated Land Revenues        | -           | -           | -           | -           | -           | -           | -                |
| Budget Request                 | 21.250      | 54.967      | -           | 78.897      | 8.930       | 5.315       | 169.359          |
| Funded Outside of the Account: |             |             |             |             |             |             |                  |
| Military Construction          | 5.850       | 0.400       | -           | _           | -           | -           | 6.250            |
| Family Housing                 | _           | _           | -           | _           | -           | -           | -                |
| Environmental                  | _           | _           | -           | _           | -           | -           | -                |
| Operations & Maintenance       | 6.950       | 21.357      | 6.707       | -           | -           | -           | 35.014           |
| Other                          | _           | -           | -           | -           | -           | -           | -                |
| Homeowners Assistance Program  | _           | -           | -           | -           | -           | -           | -                |
| Total Outside of the Account   | 12.800      | 21.757      | 6.707       | -           | -           | -           | 41.264           |
| Savings:                       |             |             |             |             |             |             | -                |
| Military Construction          | 8.000       | -           | -           | -           | -           | -           | 8.000            |
| Family Housing - Construction  | _           | -           | -           | -           | -           | -           | -                |
| - Operations                   | _           | -           | -           | 0.025       | 0.025       | 0.025       | 0.075            |
| Operations & Maintenance       | 18.869      | 62.812      | 82.567      | 111.824     | 117.299     | 124.467     | 517.838          |
| Military Personnel             | _           | 0.179       | 0.271       | 0.590       | 0.713       | 0.801       | 2.554            |
| Other                          | _           | -           | -           | -           | -           | -           |                  |
| Total Savings                  | 26.869      | 62.991      | 82.838      | 112.439     | 118.037     | 125.293     | 528.467          |
| Net Implementation Costs       |             |             |             |             |             |             |                  |
| Less Estimated Land Revenues:  | 7.181       | 13.733      | (76.131)    | (33.542)    | (109.107)   | (119.978)   | (317.844)        |

| DEFENSE INFORMATION SYSTEMS AGENCY | 4004        | 4005        | 4006        | 4007        | 4009        | 4000               | TOTAL            |
|------------------------------------|-------------|-------------|-------------|-------------|-------------|--------------------|------------------|
| One-Time Implementation Costs:     | <u>1994</u> | <u>1995</u> | <u>1996</u> | <u>1997</u> | <u>1998</u> | <u>1999</u>        | <u>1994-1999</u> |
| Military Construction              |             |             |             |             |             |                    |                  |
| Family Housing - Construction      | -           | -           | -           | -           | -           | -                  | -                |
|                                    | -           | -           | -           | -           | -           | -                  | -                |
| - Operations                       | -           | -           | -           | -           | -           | -                  | -                |
| Environmental                      | -           | -           | -           | -           | 4 007       | -                  | 405.050          |
| Operations & Maintenance           | 29.745      | 72.300      | 61.408      | 31.309      | 1.097       | -                  | 195.859          |
| Military Personnel - PCS           | 0.025       | 0.220       | 0.045       | 0.050       | -           | -                  | 0.340            |
| Other                              | 29.200      | 87.080      | 54.455      | 10.228      | -           | -                  | 180.963          |
| Homeowners Assistance Program      | -           | -           | -           | -           | -           | -                  | -                |
| Commission Expenses                | -           | -           | -           | -           | -           | -                  | -                |
| Total One-Time Costs               | 58.970      | 159.600     | 115.908     | 41.587      | 1.097       | -                  | 377.162          |
| Estimated Land Revenues            | <u>-</u>    | -           | -           | -           | -           | -                  |                  |
| Budget Request                     | 58.970      | 159.600     | 115.908     | 41.587      | 1.097       | -                  | 377.162          |
| Funded Outside of the Account:     |             |             |             |             |             |                    |                  |
| Military Construction              | -           | -           | -           | -           | -           | -                  | -                |
| Family Housing                     | -           | -           | -           | -           | -           | -                  | -                |
| Environmental                      | -           | -           | -           | -           | -           | -                  | -                |
| Operations & Maintenance           | _           | 28.915      | 48.072      | 51.247      | 51.382      | 51.385             | 231.001          |
| Other                              | _           | 1.772       | 1.995       | 1.995       | 1.995       | 1.995              | 9.752            |
| Homeowners Assistance Program      | _           | _           | -           | -           | -           | -                  | _                |
| Total Outside of the Account       | -           | 30.687      | 50.067      | 53.242      | 53.377      | 53.380             | 240.753          |
| Savings:                           |             |             |             |             |             |                    | _                |
| Military Construction              | _           | _           | _           | _           | _           | _                  | _                |
| Family Housing - Construction      | _           | _           | _           | _           | _           | _                  | _                |
| - Operations                       | _           | _           | _           | _           | _           | _                  | _                |
| Operations & Maintenance           | 8.786       | 105.857     | 267.476     | 297.860     | 314.955     | 314.262            | 1,309.196        |
| Military Personnel                 | 0.700       | 2.785       | 15.828      | 18.088      | 19.164      | 19.164             | 75.029           |
| Other                              | _           | 2.700       | 10.020      | 10.000      | 19.104      | 13.10 <del>1</del> | 10.029           |
| Total Savings                      | 8.786       | 108.642     | 283.304     | 315.948     | 334.119     | 333.426            | 1,384.225        |
| -                                  |             |             |             |             |             |                    | ,                |
| Net Implementation Costs           |             |             |             |             |             |                    |                  |
| Less Estimated Land Revenues:      | 50.184      | 81.645      | (117.329)   | (221.119)   | (279.645)   | (280.046)          | (766.310)        |

| DOD-WIDE                       | <u>1994</u> | <u>1995</u> | <u>1996</u> | <u>1997</u> | <u>1998</u> | <u>1999</u> | TOTAL<br>1994-1999 |
|--------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------------|
| One-Time Implementation Costs: |             |             |             |             |             |             |                    |
| Military Construction          | 404.750     | 741.613     | 792.741     | 279.310     | 129.633     | 18.800      | 2,366.847          |
| Family Housing - Construction  | 0.511       | -           | 10.300      | 14.929      | 46.010      | -           | 71.750             |
| - Operations                   | -           | -           | -           | -           | -           | -           | -                  |
| Environmental                  | 251.569     | 335.717     | 193.929     | 276.303     | 360.498     | 259.087     | 1,677.103          |
| Operations & Maintenance       | 435.944     | 824.912     | 800.487     | 337.481     | 191.087     | 108.083     | 2,697.994          |
| Military Personnel - PCS       | 12.749      | 26.575      | 11.754      | 14.732      | 9.472       | 17.734      | 93.016             |
| Other                          | 65.384      | 111.817     | 67.759      | 14.495      | 0.079       | -           | 259.534            |
| Homeowners Assistance Program  | -           | -           | -           | -           | -           | -           | -                  |
| Commission Expenses            | -           | -           | -           | -           | -           | -           | -                  |
| Total One-Time Costs           | 1,170.907   | 2,040.634   | 1,876.970   | 937.250     | 736.779     | 403.704     | 7,166.244          |
| Estimated Land Revenues        | -           | (3.293)     | -           | -           | (0.097)     | (0.037)     | (3.427)            |
| Budget Request                 | 1,170.907   | 2,037.341   | 1,876.970   | 937.250     | 736.682     | 403.667     | 7,162.817          |
| Funded Outside of the Account: |             |             |             |             |             |             |                    |
| Military Construction          | 5.850       | 0.400       | -           | -           | -           | -           | 6.250              |
| Family Housing                 | -           | -           | -           | -           | -           | -           | -                  |
| Environmental                  | -           | -           | -           | -           | -           | -           | -                  |
| Operations & Maintenance       | 18.009      | 51.341      | 57.455      | 56.206      | 53.979      | 51.614      | 288.604            |
| Other                          | -           | 3.885       | 2.379       | 2.914       | 2.056       | 1.995       | 13.229             |
| Homeowners Assistance Program  | 5.093       | 71.650      | -           | -           | -           | -           | 76.743             |
| Total Outside of the Account   | 28.952      | 127.276     | 59.834      | 59.120      | 56.035      | 53.609      | 384.826            |
| Savings:                       |             |             |             |             |             |             |                    |
| Military Construction          | 63.460      | 44.430      | 80.934      | 65.452      | 26.548      | 46.032      | 326.856            |
| Family Housing - Construction  | 7.360       | -           | 11.600      | -           | -           | 37.100      | 56.060             |
| - Operations                   | (0.525)     | 2.353       | 15.464      | 29.839      | 50.043      | 50.679      | 147.853            |
| Operations & Maintenance       | 82.595      | 286.498     | 783.556     | 1,096.529   | 1,281.310   | 1,348.707   | 4,879.195          |
| Military Personnel             | 6.485       | 83.510      | 226.275     | 362.930     | 457.636     | 495.957     | 1,632.793          |
| Other                          | 2.941       | 15.114      | 120.616     | 186.802     | 202.646     | 207.235     | 735.354            |
| Total Savings                  | 162.316     | 431.905     | 1,238.445   | 1,741.552   | 2,018.183   | 2,185.710   | 7,778.111          |
| Net Implementation Costs       |             |             |             |             |             |             |                    |
| Less Estimated Land Revenues:  | 1,037.543   | 1,732.712   | 698.359     | (745.182)   | (1,225.466) | (1,728.434) | (230.468)          |